DEPARTMENTAL MANAGEMENT

(Dollars in millions)

| | 1995 <u>Actual</u> | 1996 <u>Policy*</u> | 1997 <u>Request</u> | Request +/- Policy |
|------------------|-----------------------|------------------------|------------------------|--------------------|
| Program Level | \$214 | \$192 | \$198 | +\$6 |
| Budget Authority | 188 | 172 | 178 | +6 |
| Outlays | 256 | 219 | 167 | -52 |
| FTE | 1,544 | 1,544 | 1,544 | 0 |

^{*} Based on levels of the ninth CR.

Summary

The Departmental Management (DM) budget includes requests for five separate appropriations--General Departmental Management, Office for Civil Rights, Policy Research, Office of Consumer Affairs, and the Public Health and Social Service Emergency Funds--that fund activities which provide leadership, policy, legal, and administrative guidance to HHS components; carry out the Department's civil rights and nondiscrimination enforcement programs; present consumer needs and viewpoints in the Federal Government; and support research to develop policy initiatives and improve existing HHS programs. DM also incorporates the activities of the former Office of the Assistant Secretary for Health (OASH), including adolescent family life, disease prevention and health promotion, physical fitness and sports, minority health, research integrity, women's health, HIV/AIDS policy, and emergency preparedness. The operation and maintenance of central and common administrative, fiscal, and personnel support services have been centralized in the Program Support Center, a newly created HHS Operating Division (OPDIV).

General Departmental Management

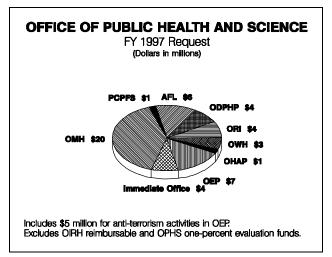
The FY 1997 budget request provides a program level of \$165 million for General Departmental Management (GDM), including an appropriation of \$145 million and intra-agency transfers of \$20 million in one-percent evaluation funds. GDM supports those activities associated with the Secretary's roles as chief policy officer and general manager of the Department through nine Staff Divisions (STAFFDIVs): the Immediate Office of the Secretary, the Offices of Public Affairs, Legislation, Planning and Evaluation, Management and Budget, Intergovernmental Affairs, General Counsel, and Public Health and Science, and the Departmental Appeals Board. The operations of the Assistant Secretary for Personnel

Management and the Assistant Secretary for Management and Budget were merged in FY 1996.

As part of the Department's reinvention and streamlining processes, the Office of the Assistant Secretary for Health was merged with the Office of the Secretary, eliminating an entire management layer. The new Office of Public Health and Science (OPHS), headed by the Assistant Secretary for Health (ASH), and the Public Health Service OPDIVs report directly to the Secretary. The ASH functions as senior advisor for public health and science to the Secretary and provides senior professional leadership in the Department on population-based public health and clinical preventive services. The ASH also provides direction to the following OPHS program offices:

- Adolescent Family Life Program supports grants which encourage adolescents to delay sexual behavior, provides service to pregnant and parenting teens, and researches adolescent pregnancy issues. The request will support the same number of grants (18) as in FY 1996.

 OFFICE OF PUBLIC HEALTH AND SCIENCE (Dollars in millions)
- Office of Disease Prevention and Health Promotion coordinates health promotion and disease prevention activities among the Department's Operating Divisions, other Federal Departments, and the private and voluntary sectors.



- <u>President's Council for Physical</u>
 <u>Fitness and Sports</u> promotes and encourages physical activity/fitness and sports participation for Americans of all ages and abilities.
- <u>Office of Minority Health</u> coordinates disease prevention, health promotion, and health service delivery for disadvantaged and minority individuals and supports research on minority health topics, the goal of which is to improve the health status of racial and ethnic minority populations in the United States which continues to lag behind the health status of the American population as a whole.
- Office of Research Integrity oversees and directs the research integrity efforts of the Public Health Service, with the exception of the regulatory research activities of the Food and Drug Administration.
- <u>Office on Women's Health</u> serves as the Department's focal point for the improvement and protection of women's health by redressing inequities in the conduct of research, health services, prevention, and public and health professional education and training on women's health issues.

• Office of Emergency Preparedness - manages and coordinates the health and medical and health-related social services that are provided by the Federal Government to victims of catastrophic disasters through the Federal Response Plan Emergency Support Function (ESF) #8. Under ESF #8, HHS coordinates the support of 12 Federal agencies in the preparedness for, response to, and recovery from natural and man-made disasters.

The Department is the lead Federal agency for the management of the response to the health and medical consequences of a major terrorist event. The Office of Emergency Preparedness has been tasked by the National Security Council to assess and remedy any shortfalls in the health and medical consequence response capabilities necessary in the event of a terrorist use of a weapon of mass destruction, be it chemical, biological or nuclear. The FY 1997 budget request includes anti-terrorism funding of \$5 million to begin to ensure an effective and coordinated local, State, and Federal Government response to a terrorist incident.

- <u>Office of HIV/AIDS Policy</u> provides professional expertise to the Secretary and the Assistant Secretary for Health in the areas of HIV/AIDS prevention, treatment and rehabilitation and leadership in policy development and program coordination related to the Department's response to the HIV epidemic in the United States.
- Office of International and Refugee Health serves as the HHS focal point for policy guidance, planning, evaluation, and program coordination related to international and refugee health affairs, funded through reimbursable agreements with the Department of State, United States Agency for International Development, and international health organizations (WHO and UNICEF).

Office for Civil Rights

The FY 1997 budget request for the Office for Civil Rights (OCR) is \$22 million, the same as the FY 1995 level and an increase of \$3 million over the FY 1996 operating level. OCR is responsible for enforcing nine major civil rights statutes that prohibit discrimination in Federally-assisted health care and social services programs. These statutes cover nondiscrimination on the basis of race, national origin, disability, age, and in limited instances, sex and religion. In addition, OCR is responsible for coordinating the implementation of the Section 504 regulation that prohibits discrimination against persons with disabilities in programs and activities conducted by HHS. OCR enforces nondiscrimination requirements by processing and resolving discrimination complaints, conducting reviews and investigations, monitoring corrective action plans, and carrying out voluntary compliance, outreach and technical assistance activities. OCR has made significant progress in addressing issues such as race discrimination in access to health care and discrimination against persons with disabilities. In FY 1995, OCR completed 5,655 discrimination complaint and review cases, with 40 to 50 percent of the cases resulting in changes in policies and practices.

This budget request reflects the continuation of the implementation of OCR's strategic plan. The plan has resulted in significant reengineering of OCR's investigative and compliance

processes through redesign and streamlining. The plan calls for expanded use of innovative partnerships both within HHS and at the State and local levels to ensure civil rights compliance. As a result of strategic plan initiatives, review and complaint investigation production is projected to increase by more than 45 percent. In addition, the FY 1997 budget request includes funds to support outreach and other compliance initiatives that seek new ways of preventing civil rights problems and addressing potential discrimination in HHS programs.

Policy Research

The FY 1997 budget request includes \$9 million for Policy Research (PR) to support research on policy issues of national significance. Priority issues that PR will examine are those related to welfare reform, health care, family support and independence, poverty, at-risk children and youth, aging and disability, science policy, and improved access to health care and support services.

U.S. Office of Consumer Affairs

The FY 1997 budget request for the U.S. Office of Consumer Affairs is \$2 million. These funds will support presentation of consumer viewpoints within the Executive Branch especially related to fraud, telecommunications and privacy issues; publication and distribution of the Consumer's Resource Handbook and other consumer information materials; and operation of the National Consumer Helpline, a Federal clearinghouse for consumer complaint handling, information and referral.

DEPARTMENTAL MANAGEMENT SUMMARY

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| | 1995 <u>Actual</u> | 1996 <u>Policy*</u> | 1997 <u>Request</u> | Request +/- Policy |
|---------------------------------|-----------------------|------------------------|------------------------|--------------------|
| General Departmental Management | \$181 | \$162 | \$165 | +\$3 |
| Office for Civil Rights | 22 | 19 | 22 | +3 |
| Policy Research | 9 | 9 | 9 | 0 |
| U.S. Office of Consumer Affairs | _2 | _2 | _2 | _0 |
| Subtotal, Program Level | \$214 | \$192 | \$198 | +\$6 |
| Less: Intra-agency Transfers | <u>-26</u> | <u>-20</u> | <u>-20</u> | _0 |
| Total, BA | \$188 | \$172 | \$178 | +\$6 |
| FTE | 1,544 | 1,544 | 1,544 | 0 |

^{*} Based on levels of the ninth CR.